



TRAFFORD
COUNCIL



Scrutiny Committee – 16 November 2016



Agenda

Agenda Item	Lead
Welcome	Cllr Sean Anstee
Overview of the budget position & the Council's approach	
Savings Proposals	
Consultation Process	
Questions	All

Financial Update



Some Context

- § Trafford Council has saved £113m since 2010
- § By 2020 Trafford Council needs to save a further £42.09m
- § Reasons for this are:
 - § Continuing pressure of austerity
 - § Changes to central Government funding arrangements up to 2020
 - § Rising demand on services

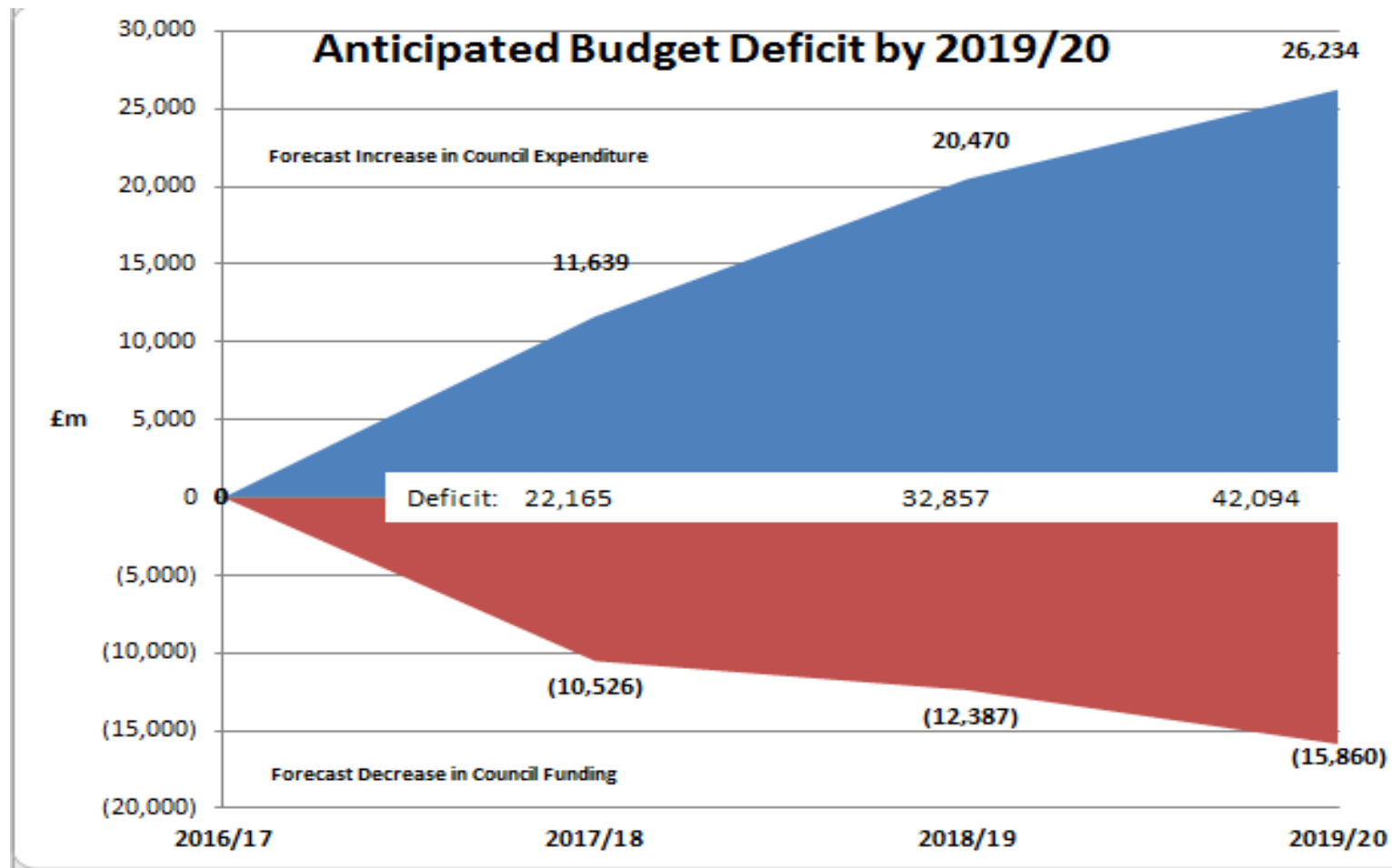
This level of additional savings to be made presents the Council with its greatest task yet

MTFS POSITION 2017/18 to 2019/20

Budget Gap

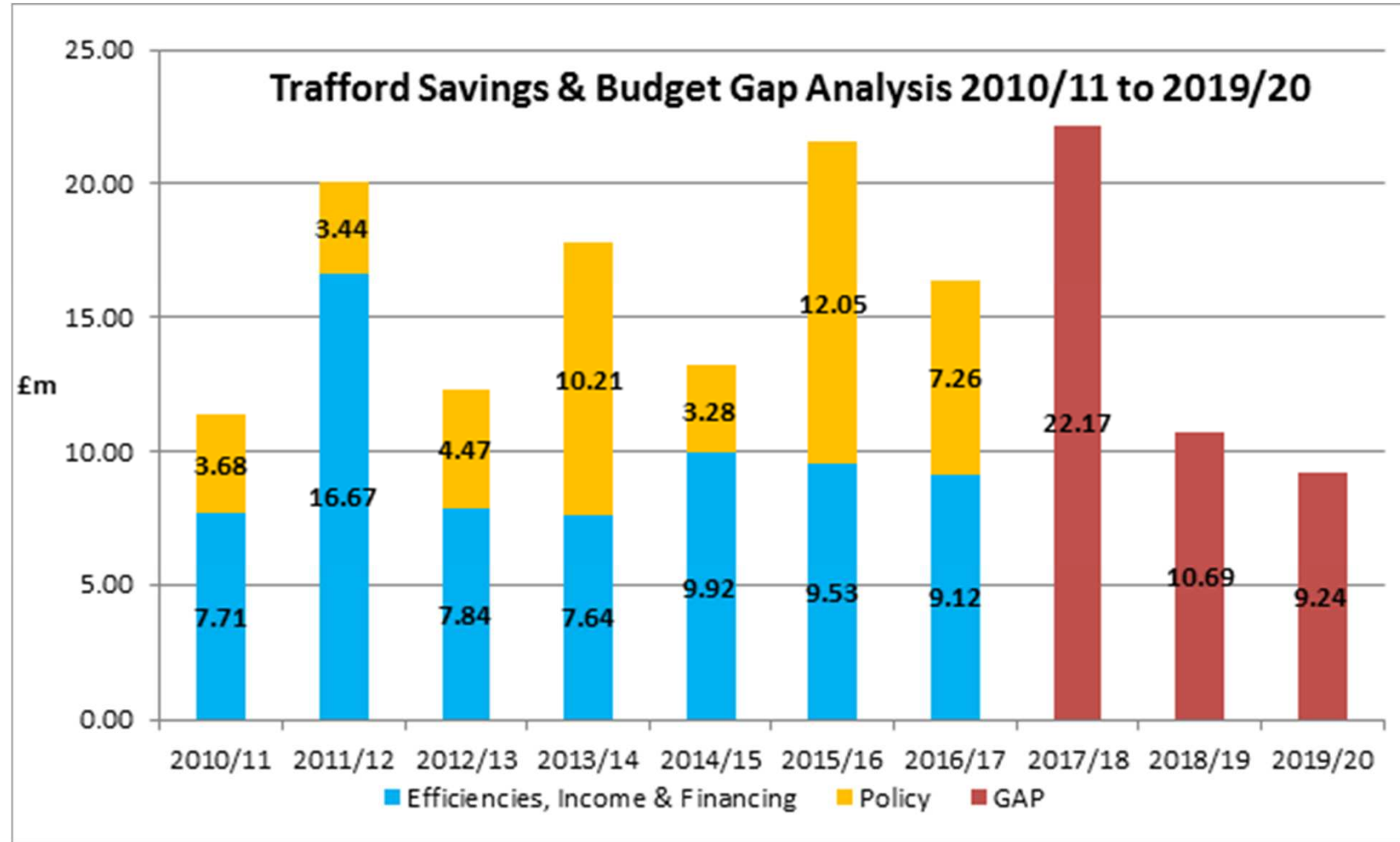


§ The updated budget gap of £42.1m for 2017/18 to 2019/20 comprises of both cost pressures £26.2m and reduction in funding £15.9m



MTFS POSITION 2017/18 to 2019/20

Savings & Budget Gap



MTFS POSITION 2017/18 to 2019/20

Budget Proposals – Summary



- § The table below shows the current position following the latest round of business cases & budget proposals

Table 4: Summary of the Reduction in the Budget Gap	2017/18 £'000	2018/19 £'000	2019/20 £'000
Total Gap	22,165	10,692	9,237
Less Social Care Precept (as per budget report February 2016)	(1,682)	(1,732)	(1,783)
Remaining Budget Gap	20,483	8,960	7,454
Less Savings from existing programmes	(9,346)	(250)	0
New Savings and Income Proposals	(4,650)	(635)	(811)
Increase in Council Tax (general increase of 1.99%)	(1,665)	(1,730)	(1,818)
Net Gap	4,822	6,345	4,825
Use of Budget Support Reserve	(2,800)	2,800	0
Total Remaining Budget Gap	2,022	9,145	4,825

- § Further savings proposals will need to be developed over the coming months in order to bridge the gap in the 2017/18 budget and later years



Funding Gap

- § Currently after taking into account the draft budget proposals there remains a budget gap for the year 2017/18 of £2.02m
- § The Council will continue to:
 - § Review business cases and budget proposals to identify further savings
 - § Review income generating proposals to address the remaining gap
 - § Explore the feasibility of new ideas/proposals put forward
 - § Revisit financial assumptions i.e. inflation assumptions, accounting policies
- § Final decisions will be taken by the Executive after taking into consideration the above options to address the gap on 22nd February 2017

Council Tax

- § Trafford currently has the lowest council tax in the North West and also has the lowest council tax of any Metropolitan District in England
- § Proposal is to increase the level of council tax of 3.99% in 2017/18 comprising of:
 - § 2% increase for the social care 'precept' to be earmarked for adult social care expenditure
 - § 1.99% general increase
- § For a band D property in Trafford this equates to an increase of 86.5 pence per week or £44.98 per annum
- § This will raise £3.35m in Council Tax

Business Rates

- § Greater Manchester are planning to pilot the 100% Business Rates Retention Scheme from 2017/18 to 2019/20
- § At this stage discussions are still on-going with DCLG to finalise the details of the pilot before it is finally agreed
- § Confirmation of the pilot and the operation of the scheme is expected in December
- § DCLG have agreed the principle of a “no detriment” position for each Council from the operation of any pilot and so all authorities are budgeting on a business as usual basis
- § Any local benefit from piloting the new scheme is at present uncertain and has not been factored into the draft budget
- § National roll out of the 100% scheme is expected 2020/21

Savings Proposals



Strategic Interventions

Our strategy has identified eight key interventions and the savings proposals have been themed: as follows:

- § Make Trafford a Destination of Choice (Tourism, visitor attraction, economic growth)
- § Accelerate housing and economic growth
- § Supporting communities and businesses to work together to design services, help themselves and each other
- § Working together for Trafford
- § Creating a national beacon for sports, leisure and activity for all
- § Optimising technology to improve lives and productivity
- § Developing a wider education and skills offer that better connects people to jobs
- § Mersey Valley becomes a significant visitor attraction that connects the North to the South of the Borough

Savings Proposals by Strategic Intervention



Make Trafford a destination of choice (3)	Cost Savings			Income Generation		
	17/18	18/19	19/20	17/18	18/19	19/20
Waterside Arts Centre				100	100	0

Accelerate housing and economic growth (4)	Cost Savings			Income Generation		
	17/18	18/19	19/20	17/18	18/19	19/20
Planning Income				70	0	0



Savings Proposals by Strategic Intervention



Supporting communities and businesses to work together to design services, help themselves and each other (5)	Cost Savings			Income Generation		
	17/18	18/19	19/20	17/18	18/19	19/20
Parking				702	0	0
Capitalisation of Costs	170	0	0			
Review of Sale PFI Contract	50	50	0			
Review of Bad Debt Provision	200	0	0			
Review of Council Tax Support Scheme	160	40	40			
Insurance Premium Savings	50	0	0			
Reablement – Phase 2	946	0	0			
Base Budget Review	332	0	0			
Property Repairs and Maintenance System	89	0	0			
Energy and Water Consumption	80	0	0			
Voluntary plus Compulsory Unpaid Leave	500	0	0			



Savings Proposals by Strategic Intervention

§ Parking

Time	Current Parking Fees	Proposed Parking Fees
30 mins	£0.20	70p
2hrs	£0.50	£1.50
3hrs	£1.00	£2.50
4hrs	£2.00	£3.50
Full day	£4.00 (£3.00 on street)	£7.00 (£6.00 on street)

§ Introduce charges at seven off-street car parks which are currently free all day:

- § Lacy Street (Stretford)
- § Flixton Road (Urmston)
- § Manor Avenue (Urmston)
- § Hampson Street (Sale Moor)
- § Balmoral Road (Altrincham)
- § Atkinson Road (Urmston)
- § James Street (Sale Moor)

§ The proposal is for 2 hrs free with over 2 hrs £1.00

Savings Proposals by Strategic Intervention



Working together for Trafford (6)	Cost Savings			Income Generation		
	17/18	18/19	19/20	17/18	18/19	19/20
Income from Kerbside Green Waste Collection				430	75	395
#BeResponsible - Right Stuff Right Bin	151	232	261			
School Crossing Patrols Traded Service	350	0	0			
Transfer of maintenance to individual bowling clubs	18	0	0			



Savings Proposals by Strategic Intervention



- § Introduce partial cost recovery for the collection of green waste from the kerbside (voluntary opt-in service). Food waste will still be collected weekly without additional charge as part of the universal council offering.
- § A range of measures proposed to encourage recycling and reduce waste disposal costs. There will be no change to collection frequencies but a stricter approach to ensuring only non-recyclable items are included in the general (grey) waste bin
- § Schools crossing patrols to become a traded service which will be offered to schools and/ or community groups
- § The Council will pay individual bowling clubs a fixed amount to undertake their own greens maintenance. This arrangement already operates successfully at one club and the proposal is to roll this out across the Borough



Savings Proposals by Strategic Intervention



Creating a national beacon for sports, leisure and activity for all (2)	Cost Savings			Income Generation		
	17/18	18/19	19/20	17/18	18/19	19/20
Franchise income – Trafford leisure				0	100	100

Optimisation technology to improve lives and productivity (8)	Cost Savings			Income Generation		
	17/18	18/19	19/20	17/18	18/19	19/20
LED roll out – energy saving	100	0	0			
CCTV Business Development				10	10	15
Business Scanning	100	28	0			
Online Integrated Council Tax Forms	42	0	0			



Savings Proposals by Strategic Intervention



- § Use of a Central Management System to control LED lighting (dimming and trimming). The roll out is scheduled between April 2016 and September 2017
- § Business efficiency savings from enhanced use of scanning technology
- § Business efficiency savings from improved use of on-line technology in the administration of Council Tax



Consultation Approach



Changing the Approach to Consultation

- § No specialist company commissioned
- § Analysis of consultation outcomes to be completed by Council Officers
- § Two main public consultation events in the North and South of the borough in a question and answer format rather than several smaller events
- § Talking to residents in a different way by using the power of digital to deliver the message i.e. Twitter, Facebook
- § Use of live streaming to show the public consultation events
- § Enhancement of the online pages - join the conversation
- § Targeted consultations where relevant and appropriate

Example Online Consultation



Welcome to the 2017/20 Budget Conversation page

Budget Conversation 2017 to 2020

Join the Budget Conversation to help us focus on what you value most
- we need to make more savings and need to talk about what matters
most to you!

How do we spend our
money now?

See where we spend now

[See the breakdown](#)

Join the
conversation

Look at our budget
proposals and complete the
Conversation survey

[Join in and have your say](#)

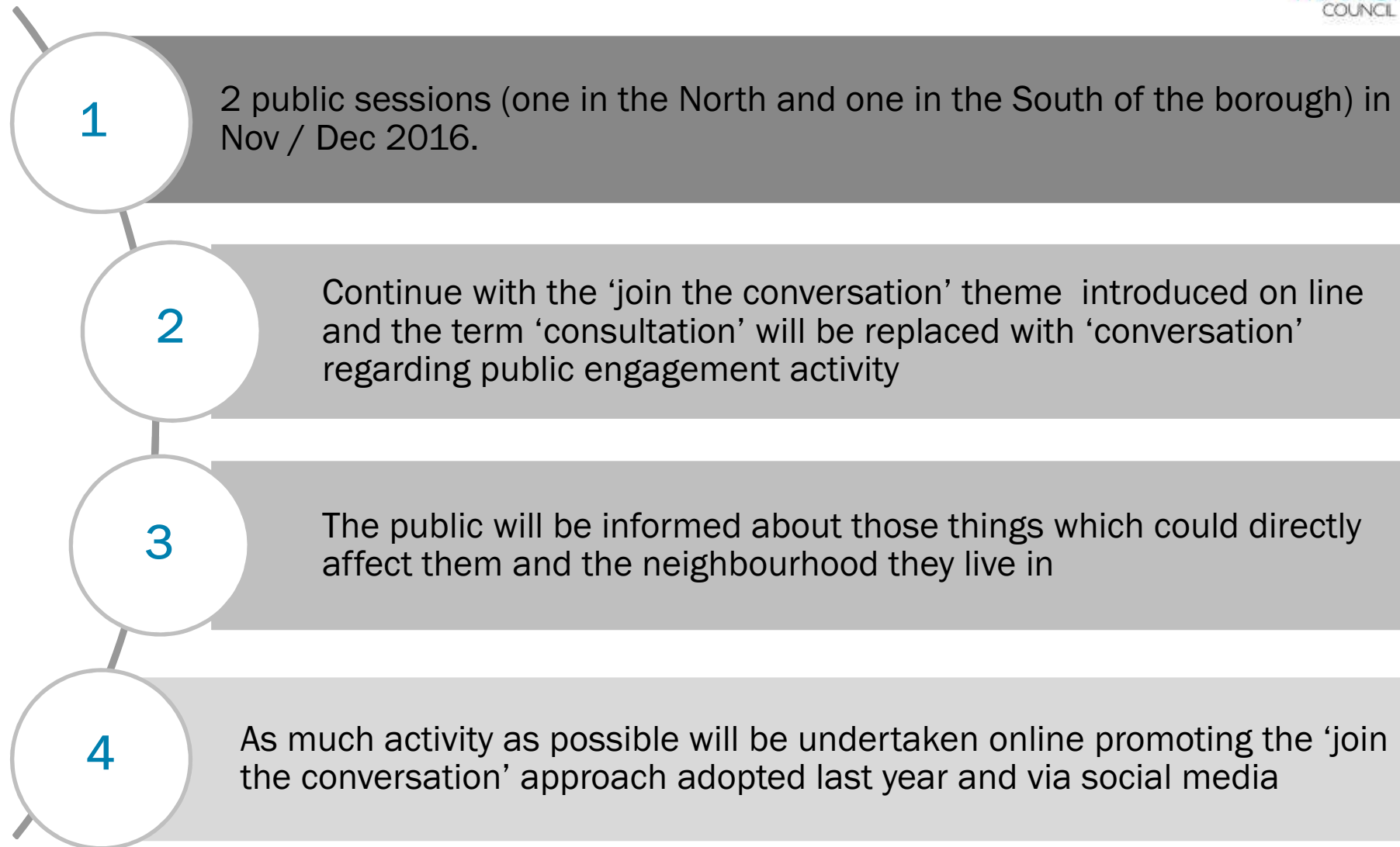
Follow the
conversation

Budget Conversation
[Respond to what people
are saying](#)





Revised Consultation Process Approach



Timeline – Short Term



Budget proposals presented to Executive	15/11/16
Budget proposals presented to Scrutiny Committee	16/11/16
Public consultation event	23/11/16
Public consultation event	03/12/16
Budget Scrutiny	Dec 2016
Executive Member Workshops	Jan 2017
Final Budget is presented to Council	Feb 2017



QUESTIONS?

